

May 5th, 2021

Surface Transportation Board
395 E Street, SW
Washington, DC
20423

Dear Surface Transportation Board,

The Vaughan Chamber of Commerce is one the largest business associations in the Greater Toronto Area with members including those in manufacturing, warehousing, and logistics. We represent the key sectors reliant on the logistics and transportation industries that will, in our opinion, benefit from the proposed Canadian National (CN) Railway acquisition of Kansas City Southern Railway. This proposal by CN Rail would be a significant step towards driving economic revitalization for our North American economy.

CN Rail's contribution to the vitality and resilience of Vaughan and the Greater Toronto Area is rooted in a long-standing history as an innovator within the transportation sector. Even as industries and companies struggled to deal with the volatility experienced last year, CN Rail was able to demonstrate its resilience in ensuring a stable supply chain to support the movement of goods.

It is our opinion that CN Rail's acquisition of Kansas City Southern Railway will provide benefits to companies through extended and integrated market access within CUSMA economies. Removing interchange barriers along key corridors will support business competitiveness and streamline North American supply chains.

We at the Chamber see the considerable potential of this strategic investment, which will benefit the Greater Toronto Area and more broadly, the North American economy.

Sincerely,



Brian Shifman
President and CEO
Vaughan Chamber of Commerce

